Support for Middle-Income Families

“Stacey Lopez has led the Office of Institutional Research and Analysis since 2007 (Almanac October 16, 2007), initially as assistant vice president until 2015 and then as associate vice president.”

In announcing the promotion, President Gutmann said, “Stacey’s work as a leader—both at Penn and nationwide in higher education—has been truly exemplary. She and her team provide strategic decision support and insightful data collection and analysis that is vital to our successful management of the University of Pennsylvania. It is therefore most fitting that we elevate Stacey to vice president. She is universally recognized and respected as a national leader in this field, and we are extraordinarily fortunate to have her at Penn.”

Dr. Lopez holds a bachelor’s degree (magna cum laude) and two master’s degrees, one in mathematics and statistics and another in industrial and manufacturing engineering, all from Wichita State University in Kansas. She also holds a doctorate in higher education management from Penn.

2020-2021 Tuition, Financial Aid Budget: Expanding Support for Middle-Income Families

“At its meeting last Friday, the University of Pennsylvania Board of Trustees approved a 3.9% increase in tuition for the coming year, while also approving a record $256 million undergraduate financial aid budget, the largest financial aid budget in Penn’s history.

Since Amy Gutmann became Penn’s president in 2004, increasing the financial aid budget has been a top priority, with the University awarding more than $2 billion in undergraduate aid to more than 22,000 students.

Penn administrators also announced that, as part of a new initiative to expand aid for middle-income families in 2020-2021, students with household incomes of up to $140,000 a year (with typical assets) will receive financial aid packages covering the cost of tuition.

Penn President Amy Gutmann announced that Stacey Lopez has been promoted to vice president for institutional research and analysis at the University of Pennsylvania.

Dr. Lopez has led the Office of Institutional Research and Analysis since 2007 (Almanac October 16, 2007), initially as assistant vice president until 2015 and then as associate vice president.”

In announcing the promotion, President Gutmann said, “Stacey’s work as a leader—both at Penn and nationwide in higher education—has been truly exemplary. She and her team provide strategic decision support and insightful data collection and analysis that is vital to our successful management of the University of Pennsylvania. It is therefore most fitting that we elevate Stacey to vice president. She is universally recognized and respected as a national leader in this field, and we are extraordinarily fortunate to have her at Penn.”

Dr. Lopez holds a bachelor’s degree (magna cum laude) and two master’s degrees, one in mathematics and statistics and another in industrial and manufacturing engineering, all from Wichita State University in Kansas. She also holds a doctorate in higher education management from Penn.

President Amy Gutmann and Provost Wendell Pritchett recently announced the appointment of Michael Horowitz as director of Perry World House and Richard Perry Professor. Dr. Horowitz is currently interim director of Perry World House and professor of political science in the School of Arts and Sciences.

“Perry’s Perry World House is a leading convener of preeminent thinkers and doers, all committed to great global policy,” said President Gutmann. “To lead Perry World House, we searched for an accomplished scholar with a network of relationships among global policy makers.”

Dr. Horowitz is a world-renowned scholar of global politics and international relations. He has taught at Penn since 2007 and served as associate director of Perry World House from 2015 until his appointment as interim director in 2019. He is the recipient of the 2017 Karl Deutsch Award from the International Studies Association, presented annually to a scholar under age 40 who has made the most significant contribution to the study of international relations and peace research. He authored The Diffusion of Military Power: Causes and Consequences for International Politics (Princeton University Press, 2010), a landmark study that received awards from, among others, the

(continued on page 5)
SENATE From the Senate Office

The following agenda is published in accordance with the Faculty Senate Rules. Any member of the standing faculty may attend SEC meetings and observe.

Questions may be directed to Patrick Walsh, executive assistant to the Senate Office, either by telephone at (215) 898-6943 or by email at senate@pobox.upenn.edu

Faculty Senate Executive Committee Agenda
Wednesday, March 18, 2020
3-5 p.m.
Meyerson Conference Room (2nd floor), Van Pelt Library

1. Approval of the Minutes of February 12, 2020
2. Chair’s Report
3. Past-Chair’s Report
4. Get Out the Vote
   Discussion with Cory Bowman, associate director of the Netter Center for Community Partnerships, and Emily Falk, professor of communication, psychology and marketing
5. Review of Plans for April 15, 2020, Meeting
6. Moderated Discussion New Business

Trustees Winter Meeting Coverage

At the Trustees Winter Stated Meeting on February 28, Trustees Chair David L. Cohen presented a Memorial Resolution for John B. Neff (H’84) the legendary emeritus trustee who grew Penn's endowment, substantially outperforming the market, from $200 million to $3 billion (Almanac, July 16, 2019).

The Trustees approved the resolution to amend the Statutes to reflect the new name change from Penn Law to the University of Pennsylvania Carey Law School (Almanac, November 12, 2019).

President Amy Gutmann presented a resolution of appreciation for John Horn, who has been Penn's comptroller since 2005 and who advocated and implemented shared governance. Mr. Horn is now retiring from Penn.

Then, the President presented the resolution to appoint Stacey Lopez as vice president for in-stitutional research and analysis (see page 1), noting that Dr. Lopez’s office has been doing critically important and expanding research.

Provost Wendell Pritchett noted that for-mer Annenberg Dean Michael Delli Carpini has been named to a new role as the faculty direc-tor of the Paideia Program (Almanac, Novem-ber 5, 2019).

Penn’s Executive Vice President Craig Carn-aroji presented the Financial Report for the six months ending December 31, 2019. For the Consolidated University, the total net assets were $20.1 billion, $2.0 billion above prior year. The $227 million increase in net assets from op-erations was $38 million above prior year due to strong performance from the Health Sys-tem. Expenses of $10.5 billion were $423 million above prior year with compensation being the significant portion.

Dean Larry Jameson gave the Penn Medicine Report; he noted that PJ Brennan, chief medical officer and senior vice president of UPHS, is in frequent contact with the CDC and other fed-eral agencies about the new coronavirus and that Penn is continuing to coordinate and disseminate information accordingly.

A resolution was passed to increase the num-ber of board members of PennPraxis and amend its Bylaws.

Another resolution approved the establish-ment of a master of healthcare quality and safety in the Perelman School of Medicine, growing out of an existing concentration and certificate program.

PricewaterhouseCoopers has once been ap-pointed as the independent accountants to audit the financial statements for the fiscal year.

The annual resolution on tuition, fees and other student charges and financial aid for acade-mic year 2020-2021 was passed (see page 1). There were also numerous resolutions to au-thorize major projects and acquisitions:

• up to $182.5 million for design, develop-ment and construction for the Lancaster General Hospital emergency department expansion and cafeteria and kitchen relocation;

• up to $44 million to acquire and develop parcels of land at 451 S. University Ave. and on a portion of 501 S. University Ave.;

• the Next Generation Student Systems for an additional $23.1 million;

• $19.125 million for a redundant steam line installation;

• $17.4 million for Franklin Field concrete restoration phase 3;

• $12.225 million for 3401 Walnut Street fa-çade renovations;

• $8 million of capital funds for the transac-tion related to the radiation oncology facility on the campus at Doylestown Hospital;

• $12.731 million, inclusive of $6.7 in cap-i-tal, for a 9.5 year lease for the Provost’s Cen-ter, Undergraduate Admissions Office and Penn Global on the 8th floor of 3535 Market Street; Penn Global’s relocation is contingent upon termination agreement of International House, which is being sold;

• $6.3 million for BRB II HVAC controls up-grade phase 2;

• $6.15 million for schematic design phase of the Quadrangle dormitory renovations; those College Houses have not been substantially ren-ovated since 2002.

There were also resolutions passed to au-thorize an application to act as a “qualified education institution” permitted to exercise trust powers in New Jersey and another to authorize the execution of a secondary guaranty of base rent obligations under a lease for St. Chris-pher’s Hospital for Children.

Mr. Cohen presented an omnibus motion to approve 10 resolutions of numerous appointments to Penn Medicine, overseer and other boards.

2020-2021 Tuition, Financial Aid Budget: Expanding Support for Middle-Income Families

(continued from page 1)

for finance and treasurer. “Our steadfast commitment is to meet 100% of a student’s demonstrated need with grants and work-study funding, and average financial aid packages for low- and middle-income families go well beyond tuition.”

To maintain Penn’s world-class academic programs, campus and student services, under-graduate student charges for 2020-2021 are: $53,166 for tuition, $6,876 for fees, $11,014 for housing and $5,770 for dining.

“A measured increase in tuition makes it possible to invest in the resources and programs that make a Penn education the best in the world, while simultaneously maintaining a robust and growing undergraduate aid budget,” said Trevor Lewis, vice president for budget planning and analysis.

Penn’s financial aid program supports its philosophy that a world-class education should be attainable for talented students from all financial backgrounds. Currently, 45% of Penn’s under-graduate students receive grant-based financial aid packages, with an average of $56,693 in funding—more than the cost of tuition. Students whose families have incomes less than $65,500 (with typical assets) receive financial aid pack-ages that cover tuition, fees, room and board. New programming launched last year for these highly-aided students includes first-year laptop grants and access to summer internship and re-search opportunity funding.

The University’s student resources ex-tend beyond financial aid. This January, Penn launched Financial Wellness @ Penn (Alma-nac, February 4, 2020), an initiative that aims to enhance students’ financial well-being by pro-viding personal finance education, tools and re-sources.

“All students, regardless of their level of fi-nancial need, can benefit from core financial literacy education,” said Ms. McCourt. “We are empowering students with the information they need to make important financial decisions and plan for their financial futures.”

Since establishing a grant-based financial aid program in 2008, Penn has increased its financial aid budget by more than 150%. Over the past five years, the budget for financial aid has expanded at an average rate of 4.1%, greater than the rate of tuition. Today, Penn is the larg-est US university with need-blind admission and grant-based financial aid for undergraduates.

Penn’s grant-based financial aid program is aligned with the inclusion goals outlined in the Penn Compact 2020 Presidential Initiatives, which include a comprehensive effort to raise additional funding for the endowment to sup-port undergraduate financial aid as well as gradu-ate and professional student aid.

Additional information on undergraduate financial aid at Penn is available at www.sdfs.upenn.edu

Accessing Almanac Online
Subscribe now to Express Almanac (http://www.upenn.edu/almanac/express.html) to receive each Tuesday’s issue in your inbox before it reaches your desk.

Breaking news will be posted in the Almanac Between Issues section of the Almanac website and sent out to Express Almanac subscribers.

ALMANAC March 3, 2020

www.upenn.edu/almanac
**Deaths**

**Robert Dyson, Penn Museum**

Robert Harris Dyson, Jr., world-renowned Near Eastern archaeologist, scholar, educator, Williams Director Emeritus of the University of Pennsylvania Museum of Archaeology and Anthropology and emeritus faculty member of the anthropology department, died peacefully after a long illness on February 14 in Williamsburg, Virginia. He was 92.

Dr. Dyson was born in York, Pennsylvania, and educated in the public schools of Forrest Hills, New York and the Collegiate Institute in Ontario, Canada. At 17 he enlisted in the US Navy and served in China. After being honorably discharged from the Navy, he enrolled at Harvard University and graduated magna cum laude with a BA degree in 1950. He received his PhD, also from Harvard, in anthropology in 1966, specializing in Near Eastern archaeology but with a broad interest in Asia.

Dr. Dyson first came to the University of Pennsylvania in 1954 as an assistant professor in the anthropology department in the School of Arts & Sciences and assistant curator in the Near East Section of the University Museum, where he was responsible for the installation of the Mesopotamia Gallery. He was tenured in 1962 and promoted to professor of anthropology in 1967, when he also became head curator of the Museum’s Near East Section.

In 1979, Dr. Dyson was appointed dean of the faculty of Arts & Sciences. He served in this capacity until 1982, when he was named the Williams Director of the Penn Museum. He held this position until his retirement in 1994. He continued to hold the titles Williams Director Emeritus and Emeritus Professor of Anthropology.

During his years as Penn Museum director, Dr. Dyson supported expeditions around the world. He also made structural and internal improvements to the sprawling Museum building, which had been neglected over the years. He established new ties with the Penn administration, re-organized the Registrar’s and Business Offices to make the Museum inventory more accessible to scholars, and developed a solid foundation for the Museum’s finances.

In 1987, Dr. Dyson founded, with Peter Paanakker and Jerome Byrne, the Louis J. Kolb Foundation and the Louis J. Kolb Society, which provide fellowships and financial aid to graduate students at Penn in disciplines related to the mission of the Penn Museum (primarily in the departments of archaeology, classical studies, history of art, Near Eastern languages and civilizations and East Asian languages and civilizations). Dr. Dyson served as president of the Ithaca-based museum from 1982 to 1998.

Dr. Dyson’s training and research extended through a multi-page spread in LIFE magazine (1939). The “bowl” (now in the National Museum of Iran) is a large, unique gold vessel, beautifully decorated with mythological scenes and an important document for our understanding of beliefs in Iron Age Iran. It also gave scholars a rare glimpse into a moment in the past: crushed in the collapse of a mud-brick building, the foreign archaeologists in the skeletal hands of a warrior who appears to have been fleeing the second story of a building as it fell.

Dr. Dyson was a skilled excavator and mentor to multiple generations of archaeologists and art historians. The Hasanlu Expedition served for two decades as the premier training ground for foreign archaeologists interested in pre- and proto-historic Iran. The field rosters of the Hasanlu Project read like a “Who’s Who” of the archaeology of Africa, Europe and Asia.

Many of Dr. Dyson’s former students went on to illustrious careers and founded their own excavations at important sites throughout the Middle East and Asia, creating robust academic dynasties of their own.

Dr. Dyson was an active member of numerous scholarly organizations. He was president of the Archaeological Institute of America 1979-1981 and president of the American Institute of Iranian Studies in 1968 and 1987-1989. He was a member of the Society of Fellows at Harvard, the American Philosophical Society and the American Academy of Arts and Sciences. He received honors from the Athenaum of Philadelphia and the Istituto Italiano per il Medio ed Estremo Oriente, and was a Decorated Chevalier de l’Ordre des Arts et des Lettres (France). He was awarded the Order Homayoun (4th Rank) by the Shah of Iran in 1977. He was a Guggenheim Fellow of Social Sciences in 1971. The Robert H. Dyson chair was appointed in the department of anthropology and Near East Section of the Penn Museum was established in his honor.

Dr. Dyson leaves no immediate family. A memorial program is being planned for fall 2020 at the Penn Museum.

---

**Moelis Lecture: March 16**

**A Conversation on Food, Equity & Social Justice**

The department of city and regional planning at the University of Pennsylvania Stuart Weitzman School of Design presents “The Moelis Lecture: Marcus Samuelsson in Conversation with Penn Provost Wendell Pritchett.” The evening brings together New York City chef, restaurateur, cookbook author, philanthropist and activist Mr. Samuelsson with the award-winning scholar, author, lawyer, professor and civic and academic leader from Philadelphia Provost Pritchett for a dialogue about the many ways in which food culture strengthens communities—from facilitating new alliances to revitalizing neighborhoods. Featuring an audience Q&A and reception, the event will take place 6:30-7:30 p.m. on March 16 at Meyerson Hall. Admission is free and open to the public; advance online registration is required: https://tinyurl.com/moelislecture.

Economic inequality is more widespread and more severe than it has been in decades. Low-income communities suffer from a dearth of good jobs and a lack of healthy food. Contemporaneous food culture in the US offers essential examples for how the business of food, educational institutions and policy makers can creatively combat these problems while also celebrating local cultures.

The Moelis Lecture is part of a wide-ranging effort led by the Weitzman School’s department of city and regional planning to increase diversity in community economic development and real estate development. The Moelis Scholars Program provides generous fellowships, mentoring and professional development to encourage students and faculty to pursue careers in housing and community and economic development. The department is also home to the Penn Planning Equity Initiative (PPEI), which aims to redefine planning research and practice, promote action research and its application and stimulate public dialogue.

Marcus Samuelsson is the acclaimed chef behind many restaurants worldwide, including Red Rooster Harlem, MARCUS Montreal and Marcus B&P in Newark, New Jersey. He was the youngest person to ever receive a three-star review from *The New York Times* and has won multiple James Beard Foundation Awards, including Best Chef: New York City and Outstanding Personality for his TV series *No Passport Required* with VOX/Eater. He was tasked with planning and executing the Obama Administration’s first State Dinner honoring Indian Prime Minister Manmohan Singh. He was also crowned champion of television shows *Top Chef Masters* and *Chopped All Stars*, and he was the winning mentor on ABC’s *The Taste*. Mr. Samuelsson is also an executive producer of Viceland’s show *HUSTLE*. 

---

**To Report A Death**

*Almanac* appreciates being informed of the deaths of current and former faculty and staff members, students and other members of the University community. Call (215) 898-5274 or email almanac@upenn.edu

However, notices of alumni deaths should be directed to the Alumni Records Office at Suite 300, 2929 Walnut St., (215) 898-8136 or email record@ben.dev.upenn.edu

---

*www.upenn.edu/almanac_3*
Andre DeHon: IEEE Teaching Award
Andre DeHon, professor in the departments of electrical and systems engineering and computer and information science, has been named to receive the IEEE Computer Society Mary Kenneth Keller Computer Science and Engineering Undergraduate Teaching Award “for outstanding educational leadership in the creation and growth of a modern computer engineering program at the University of Pennsylvania.” A plaque, certificate and $2,000 honorarium are awarded for outstanding contributions to undergraduate education through teaching and service.
Dr. DeHon is broadly interested in how to physically implement computations from substrates, including very large-scale integration and molecular electronics, up through architecture, computer-aided design and programming models. He places special emphasis on spatial programmable architectures and interconnect design and optimization.
Dr. DeHon oversaw the reformulation of the computer engineering undergraduate program from 2006 and has served as chair of the program since then. Since 2012, he has served as undergraduate chair for electrical and systems engineering, which includes programs in electrical engineering and system science and engineering, as well as, computer engineering, including leading major revamps in all programs.

Angela Duckworth: Top 10 Edu-Scholar Influencer
Angela Duckworth, Christopher H. Browne Distinguished Professor of Psychology and co-founder and CEO of the Character Lab, was included in the top 10 of Edu-Scholar Public Influence Rankings. The list, created by Rick Hess, the director of education policy studies at the American Enterprise Institute, recognizes scholars whose work shapes public discussion around education.
Dr. Duckworth is an internationally recognized scholar of positive psychology and the psychology of achievement. She is widely known for her role in developing and advancing the concept of grit—the ability to maintain rising stars in the early stages of their careers, provides an unrestricted grant to enable creative researchers and engineering entrepreneurs to tackle high-risk, high-impact challenges with the potential of achieving game-changing innovations. Dr. de la Fuente received the award this past fall at the 2019 AICHe Annual Meeting in Orlando, Florida.

Risa Lavizzo-Mourey: Top 25 Medical Pioneers
Risa Lavizzo-Mourey, Robert Wood Johnson Foundation PIK Professor of Health Policy and Health Equity at the University of Pennsylvania, has been named one of Becker’s Hospital Review’s 25 medical pioneers to celebrate Black History Month. According to the Review, Dr. Lavizzo-Mourey made the list for the following reasons: “Dr. Lavizzo-Mourey has more than 30 years of experience as a medical practioner, policy maker, professor and nonprofit executive. In 2003, she became the first black female president and CEO of the Robert Wood Johnson Foundation, one of America’s largest philanthropic organizations devoted to public health and health care. Before joining the foundation, Dr. Lavizzo-Mourey served as a professor of medicine and health-care systems at the University of Pennsylvania in Philadelphia, directed Penn’s Institute on Aging and was chief of geriatric medicine at University of Pennsylvania’s School of Medicine.”

César de la Fuente: Langer Prize
César de la Fuente, President and Assistant Professor in the departments of chemical engineering, microbiology and bioengineering at the Perelman School of Medicine, was awarded the first Langer Prize for Innovation and Entrepreneurial Excellence by the American Institute of Chemical Engineers (AIChE).
The fellowship is named for biomedical pioneer Robert Langer of the Massachusetts Institute of Technology. The Prize, which aims to support rising stars in the early stages of their careers, provides an unrestricted grant to enable creative researchers and engineering entrepreneurs to tackle high-risk, high-impact challenges with the potential of achieving game-changing innovations. Dr. de la Fuente received the award this past fall at the 2019 AICHe Annual Meeting in Orlando, Florida.

Jim Hahn: OCLC Entity Management Advisory Group
Jim Hahn, head of metadata research at the Penn Libraries, has been named to the OCLC Entity Management Advisory Group. OCLC is a global library cooperative that provides shared technology services, original research and community programs. This new group was created to support OCLC’s recently announced grant from the Andrew W. Mellon Foundation. OCLC will work with leading national libraries, federal agencies and research libraries to ensure that its infrastructure is sustainable and compatible with their efforts. Specifically, OCLC will engage with the LD4P community—libraries participating in the Linked Data for Production project, led by Stanford University Libraries and also funded by Mellon—to ensure that the system matches the evolution of the library linked data ecosystem. Mr. Hahn will test tools and provide feedback as part of this group.

Valerie Snow: Public Interest Law Fellowship
After graduating from the University of Pennsylvania Carey Law School, Valerie Snow (L’20) will spend two years at Philadelphia’s SeniorLAW Center advocating for the rights of low-income seniors, especially regarding guardianship, thanks to an Independence Foundation Public Interest Law Fellowship.
Ms. Snow’s fellowship will address the legal needs of seniors facing guardianship abuse, neglect, exploitation and other issues of access to justice. The project will focus on fundamental issues of self-determination and cutting-edge issues of law, health and due process. In addition to directly advocating for the least restrictive alternative to guardianship appropriate for each client in court, Ms. Snow will also conduct outreach to seniors, caregivers, aging networks and medical and legal communities and advocate for systemic reforms such as the right to counsel in guardianship proceedings.
Ms. Snow is a Toll Public Interest Fellow and the production editor for the Journal of Law and Social Change, and she has participated in both the Civil Practice Clinic and the Interdisciplinary Child Advocacy Clinic. During law school
school summers, Ms. Snow focused on SSI work at Community Legal Services (CLS) and employment discrimination matters at the Pennsylvania Human Relations Commission.

### Metal Light Team: Y-Prize

Each year, Penn Engineering, Wharton’s Mack Institute for Innovation Management, Penn Wharton Entrepreneurship and the Penn Center for Innovation team up to host the Y-Prize at Penn, an invention competition in which entrants are challenged to pitch an innovative business plan for a technology developed at Penn Engineering. The winning team earns a $10,000 cash prize.

This year’s grand prize winner was Metal Light, Penn Engineering master’s students Ryan Goethals and Darsham Bhosale, Wharton’s Minhal Dhany and Kateryna Kharenko, and Leo Li and Yumin Gao of Johns Hopkins University. They plan to build sustainable, affordable lights that draw power from scrap metal, an ideal lighting solution for off-grid homes around the world.

M-Squared, who proposed using the same energy-scavenging technology to build sensors for shipping containers, earned a $4,000 Y-Prize second place award, which was matched with a grant from FabNet.

### Five Penn Faculty, Two Postdocs: Top 100 Inspiring Black Scientists

“CrossTalk,” the official blog of Cell Press, a leading publisher of biomedical and physical science research, posted its list of Top 100 Inspiring Black Scientists in America. The list included 75 established investigators, from tenure track assistant professors to associate professors to full professors, and 25 rising stars. “Our hope is that this resource will greatly benefit from his energetic and visionary leadership in the years ahead.”

Dr. Horowitz has been published in a wide array of peer-reviewed journals as well as in popular media like The New York Times and Politioco Magazine, and he co-authored Why Leaders Fight (Cambridge University Press, 2015). He is a member of the Council on Foreign Relations, a consultant to the National Security Commission on Artificial Intelligence and affiliated with the Foreign Policy Research Institute, the Center for Strategic and International Studies, and the Center for a New American Security. He earned a PhD in government from Harvard University and a BA summa cum laude in political science from Emory University.

“Mike has made tremendous contributions to the work Perry World House has undertaken over the last three years,” said Vice Provost for Global Initiatives Ezekiel Emanuel, “and made Perry World House a catalyst for Penn’s global engagement. As director, Mike will be able to cement Perry World House’s reputation as an international thought-center on issues of global governance, global migration and other key challenges facing our world. With his demonstrated dedication to mentoring undergraduate and graduate students, the Penn community can look forward to an exciting era in the study of and engagement with global issues.”

Perry World House was founded in 2015 as a center for scholarly inquiry, teaching, research, international exchange, policy engagement and public outreach on pressing global issues. Its mission is to bring the academic knowledge of the University of Pennsylvania to bear on some of the world’s most pressing global policy challenges and to foster international policy engagement within and beyond the Penn community. Located in the heart of campus at 38th Street and Locust Walk, it draws on the expertise of Penn’s 12 schools and numerous globally oriented research centers to educate the Penn community and prepare students to be well-informed global citizens. At the same time, Perry World House connects Penn with leading policy experts from around the world to develop and advance innovative policy ideas.

“I am enormously honored to lead Perry World House,” said Dr. Horowitz. “Penn has a special commitment to blending theory and practice to address society’s most challenging questions and dilemmas. Perry World House is central to that mission. I look forward to ensuring the continued growth of Perry World House and convening diverse groups of faculty, students and policymakers as we bring the world to Penn and Penn to the world.”

---

**Michael Horowitz: Director of Perry World House & Richard Perry Professor**

Mershon Center for International Security Studies, the International Security Studies Section of the International Studies Association and the Society of Policy Scientists.

“Mike Horowitz is the ideal leader to chart the future of Perry World House,” said Provost Pritchett. “He has been central to its mission from the beginning, galvanizing dialogue and research to address the most critical global challenges. Now he will help us build on the outstanding work begun by professor William Burke-White, the founding director of PWH, in sustaining the essential place of global issues at the heart of our campus. I am confident that we will greatly benefit from his energetic and visionary leadership in the years ahead.”

Dr. Horowitz has been published in a wide array of peer-reviewed journals as well as in popular media like The New York Times and Politioco Magazine, and he co-authored Why Leaders Fight (Cambridge University Press, 2015). He is a member of the Council on Foreign Relations, a consultant to the National Security Commission on Artificial Intelligence and affiliated with the Foreign Policy Research Institute, the Center for Strategic and International Studies, and the Center for a New American Security. He earned a PhD in government from Harvard University and a BA summa cum laude in political science from Emory University.

“Mike has made tremendous contributions to the work Perry World House has undertaken over the last three years,” said Vice Provost for Global Initiatives Ezekiel Emanuel, “and made Perry World House a catalyst for Penn’s global engagement. As director, Mike will be able to cement Perry World House’s reputation as an international thought-center on issues of global governance, global migration and other key challenges facing our world. With his demonstrated dedication to mentoring undergraduate and graduate students, the Penn community can look forward to an exciting era in the study of and engagement with global issues.”

Perry World House was founded in 2015 as a center for scholarly inquiry, teaching, research, international exchange, policy engagement and public outreach on pressing global issues. Its mission is to bring the academic knowledge of the University of Pennsylvania to bear on some of the world’s most pressing global policy challenges and to foster international policy engagement within and beyond the Penn community. Located in the heart of campus at 38th Street and Locust Walk, it draws on the expertise of Penn’s 12 schools and numerous globally oriented research centers to educate the Penn community and prepare students to be well-informed global citizens. At the same time, Perry World House connects Penn with leading policy experts from around the world to develop and advance innovative policy ideas.

“I am enormously honored to lead Perry World House,” said Dr. Horowitz. “Penn has a special commitment to blending theory and practice to address society’s most challenging questions and dilemmas. Perry World House is central to that mission. I look forward to ensuring the continued growth of Perry World House and convening diverse groups of faculty, students and policymakers as we bring the world to Penn and Penn to the world.”

---

**Dean of Wharton: Erika James**

Dr. James is an active member of the Survey-Monkey Board and the Graduate Management Admission Council, and she previously served on the board of the Association to Advance Collegiate Schools of Business, the foremost accrediting body in business education. She was awarded the Earl Hill Jr. Faculty Achievement and Diversity Leadership Award from The Consortium, an organization committed to increasing diversity in business, starting with graduate school admissions. She has also been named one of the Top 10 Women of Power in Education by Ebony magazine.

Dr. James holds a PhD and master’s degree in organizational psychology from the University of Michigan and a bachelor’s degree in psychology from Pomona College in California. In addition to her roles at Emory and UVA, she has served as an assistant professor at Tulane University’s Freeman School of Business and a visiting professor at Harvard Business School.

Dr. James will succeed Geoff Garrett as dean of Wharton. Dr. Garrett is to become dean of the University of Southern California’s Marshall School of Business (Almanac July 16, 2019).

“Wharton has risen to even greater heights throughout Geoff’s enormously successful six-year tenure, reinforcing all of its traditional strengths while also building its global force in data analytics, entrepreneurship, fintech, behavioral economics and other fields that are defining the future of business,” President Gutmann said.
2020 Performance and Staff Development Program

Open and effective communication is essential when it comes to enhancing performance and achieving goals. The Performance and Staff Development Program (the annual performance appraisal program) provides staff and supervisors with a formal process to enhance communication and promote a productive work environment.

The performance appraisal process provides benefits for both the staff member and the supervisor, such as:

- Providing documented feedback on job expectations, performance and accomplishments from the past year
- Offering positive reinforcement as well as developmental feedback
- Allowing staff members to participate in goal setting
- Setting performance expectations and goals for the upcoming year
- Encouraging open communication between staff and supervisors
- Promoting discussion of professional development opportunities and the competencies required to be successful in their job
- Ensuring that job performance and accomplishment information is recorded in each staff member’s official personnel file

Beginning March 16, 2020, staff and supervisors should use the Online Performance Appraisal System to complete self-appraisals and annual performance appraisals. Performance appraisals for all eligible regular staff should be completed and entered into the Online Performance Appraisal System by June 1. The Online Performance Appraisal System can be accessed at https://portal.hr.upenn.edu/

Valuable information on the performance appraisal process can be found on the Human Resources website at https://www.hr.upenn.edu/performance-management Here you’ll find a variety of materials to guide you in completing quality appraisals and providing effective performance and professional development feedback.

For more information on the Performance and Staff Development Program, contact your School’s or Center’s Human Resources professional or the Division of Human Resources at (215) 898-6093.

—Division of Human Resources

Coronavirus Update from February 26

To the Penn Community:

We are writing with an update on Penn’s response to the novel coronavirus (COVID-19). There is an understandably high level of concern as this virus spreads, and we are closely monitoring the evolving situation. Dr. Benoit Dubé, our Chief Wellness Officer, is leading these efforts, partnering with Penn Medicine, Penn Global and public health leaders across the campus, city and state.

We have created—and will continually update—one Penn webpage (https://wellness.upenn.edu/coronavirus/) with answers to Frequently Asked Questions, as well as resources and information about the coronavirus.

Penn travelers with questions about travel abroad should consult the Centers for Disease Control and Prevention (CDC) for guidance on travel restrictions. The CDC has recently issued travel warnings and alerts (https://www.cdc.gov/coronavirus/2019-ncov/travelers/index.html) for China, South Korea, Iran, Italy and Japan, which include avoiding all non-essential travel to mainland China and South Korea. All other travel can continue at the discretion of the sponsoring School, center or program. Please register all Penn-related travel (https://global.upenn.edu/travel-guidance/register-your-trip) so that we will know where you are and can provide resources in case of an emergency.

Penn travel recommendations will continue to align with CDC travel guidelines. For example, if the CDC raises a warning level on a country to level 3 (avoid all non-essential travel), Penn will similarly restrict University-affiliated travel to that country or region. If you are a faculty or staff member who has essential University travel to a level 3 country (currently China or South Korea), you must notify your dean of your travel plans, clearly outlining the essential reasons for travel. Your dean will then work with Risk Management and the Wellness Office to consider your travel request.

Any travelers returning from China will be asked to self-isolate for 14 days in accordance with guidelines from the Philadelphia Department of Public Health. As this is a rapidly evolving situation, Penn will adopt additional guidelines for self-isolation for travelers from other countries as recommended. Please keep this in mind as you plan spring break travel.

Influenza-like illnesses are still common at this time of year, and we advise everyone to take steps to stay healthy, including getting a flu vaccine, frequent handwashing, avoiding shared utensils, covering coughs and sneezes with a tissue or your sleeve, and staying home if you are not feeling well.

We appreciate the help of every member of the Penn community, and we will continue to update you as this global situation moves forward.

—Wendell E. Pritchett, Provost
—Craig R. Carnaroli, Executive Vice President
—Ezekiel J. Emanuel, Vice Provost for Global Initiatives
—Benoit Dubé, Associate Provost and Chief Wellness Officer

Penn Libraries Strategic Priorities Feedback: March 20

The Penn Libraries provide services and collections to further the University of Pennsylvania’s research, teaching and learning mission and to address the essential challenges and opportunities presented by a rapidly changing world. The Libraries’ 2020-2025 strategic plan aligns with work with the Penn Compact 2022 pillars of inclusion, innovation and impact and the University’s goal of advancing knowledge for good.

Four strategic priorities, described at https://library.upenn.edu/priorities, will serve as the Libraries’ compass for navigating its future. As the Libraries works toward finalizing the strategic plan, members of the Penn community are welcome to send feedback on the priorities to librarystratcomm@pobox.upenn.edu by March 20.

Planning an Event? Email Almanac

Mounting an exhibit? Orchestrating a concert? Planning a play? Showing a film? Let Almanac know so it can be included in the monthly AT PENN calendar!

Almanac’s monthly AT PENN calendar is the most inclusive calendar of Penn events on campus. With a readership in print and online, a listing in AT PENN increases visibility and attendance.

Email almanac@upenn.edu with your event details, including the event date, time, topic, speaker information and sponsors. For info, visit https://almanac.upenn.edu/deadlines-for-submitting-at-penn-information

2020 Levin Family Dean’s Forum: March 19

At this year’s Levin Family Dean’s Forum, David Epstein, The New York Times best-selling author and expert on the science of high performance, will present on “The Power of Range: The Secret to Success in Any Domain.” The event will be held at Zellerbach Theatre, Annenberg Center for the Performing Arts, Thursday, March 19, 4:30-6 p.m. This event is free and open to the public. Register at https://tinyurl.com/levinforum2020

What’s the secret to success in any field? David Epstein has studied the world’s top performers, from athletes to artists, scientists, entrepreneurs and Nobel laureates. His conclusion: In most fields, generalists—not specialists—are primed to excel. Mr. Epstein unpacks the science of success and ways to improve how you live, work, and prepare for the future.

Mr. Epstein is the author of The New York Times bestsellers Range: Why Generalists Triumph in a Specialized World and The Sports Gene: Inside the Science of Extraordinary Athletic Performance. Range was one of Forbes’ Seven Business Books Entrepreneurs Need to Read and received endorsements from Malcolm Gladwell and Daniel Pink. His TED Talk has been viewed over 12 million times. He previously was an investigative reporter for ProPublica and a Sports Illustrated senior writer.

The Stephen A. Levin Family Dean’s Forum is a celebration of the arts and sciences. Initiated in 1984, the Forum presents leading intellectual figures who exemplify the richness of the liberal arts. The Levin Family Dean’s Forum is made possible by a generous gift from Stephen A. Levin (C’67) in honor of his sons Eric T. Levin (C’92) and Andrew Levin (C’14).
PPSA 2020 Call for Board and Committee Nominations: May 13

Nominations are open for positions on the Penn Professional Staff Assembly (PPSA) Executive Board and University Council Committees. All monthly-paid, full-time University staff members are eligible to participate. More information is available at: http://ppsa.upenn.edu

Service on a committee is a rewarding and enjoyable experience that requires only a couple hours per month. It is a wonderful opportunity to meet colleagues from across the University who will help to enrich your work life with Penn.

For Executive Committee and University Committees Nominations

To nominate, please fill out the form online at http://ppsa.upenn.edu

The following positions are open for nomination:
• PPSA Chair-Elect (1 position, three-year term of service)
• Executive Committee Member At-Large (4 positions, two-year term of service)
• PPSA Representative to University Council Committees (7 positions, one-year term of service)

Descriptions of duties and responsibilities for each position are available on the nomination form on the PPSA website.

All full-time, monthly-paid University staff members are encouraged to self-nominate or nominate colleagues for consideration no later than Wednesday, May 13, 2020.

The 2020-2021 election for officers will occur following PPSA’s annual meeting, to be held on Wednesday, May 20, 2020, at noon in Widener Auditorium at the Penn Museum. PPSA will be joined by Penn Museum Williams Director Julian Siggers and Deputy Director Steve Tinney. Lunch will be served.

All full-time, monthly-paid University staff members are encouraged to attend the meeting as guests of PPSA. Visit http://ppsa.upenn.edu/ for more information and to register.

For more information on the work of the seven University Council Committees, visit https://secretary.upenn.edu/univ-council/committees

An election process will take place to identify the Chair-Elect and the Members At-Large. University Council Committee members will be appointed by the PPSA Tri-Chairs from amongst all applicants following the election.

Questions on the nominating and election process can be directed to ppsa@lists.upenn.edu. The elections process is governed by the PPSA Bylaws, available on the PPSA website.

—PPSA Executive Board

The University of Pennsylvania Police Department Community Crime Report

About the Crime Report: Below are the Crimes Against Persons or Crimes Against Society from the campus report for February 17-23, 2020. Also reported were 16 Crimes Against Property (6 thefts from a building, 3 bike thefts, 3 retail thefts, 2 frauds, 1 burglary and 1 theft from a vehicle) with 2 arrests. Full reports are available at: https://almanac.upenn.edu/sections/crimes Prior weeks’ reports are also online. —Eds.

This summary is prepared by the Division of Public Safety and includes all criminal incidents reported and made known to the University Police Department between the dates of February 17-23, 2020. The University Police actively patrol from Market St to Baltimore Avenue and from the Schuylkill River to 43rd St in conjunction with the Philadelphia Police. In this effort to provide you with a thorough and accurate report on public safety concerns, we hope that your increased awareness will lessen the opportunity for crime. For any concerns or suggestions regarding this report, please call the Division of Public Safety at (215) 898-4492.

2020/20
10:19 PM
51 N 39th St
Disorderly conduct by offender/Arrest

18th District

Below are the Crimes Against Persons from the 18th District: 10 incidents (4 robberies, 2 assaults, 2 domestic assaults, 1 purse snatch and 1 rape) with 2 arrests were reported for February 17-23, 2020 by the 18th District covering the Schuylkill River to 49th Street & Market Street to Woodland Avenue.

02/17/20
6:14 PM
4415 Spruce St
Robbery

02/18/20
5:53 PM
400 S 43rd St
Rape

02/18/20
6:43 PM
406 S 45th St
Robbery

02/19/20
12:11 PM
3737 Chestnut St
Assault

02/19/20
6:09 PM
3812 Chestnut St
Rape

02/19/20
6:12 PM
223 S 46th St
Purse snatch

02/21/20
8:56 AM
N 46th & Market Sts
Robbery

02/21/20
11:09 PM
4000 Spruce St
Assault

02/22/20
9:47 AM
213 S 47th St
Domestic Assault/Arrest

02/22/20
3:44 PM
4636 Walnut St
Domestic Assault/Arrest

Daylight Saving Time:
Sunday, March 8

On Sunday, March 8, clocks will “spring forward” one hour at 2 a.m. to 3 a.m. Sunrise and sunset will be about one hour later on March 8 than the day before. There will be more light in the evening.

No Almanac During Spring Break

There is no issue on March 10, during Spring Break, but staff will still be available to accept nominations for future issues. Almanac will resume weekly publication on March 17. The deadline is March 9.

The April AT PENN calendar will be published March 31. The deadline is March 16.

Penn Bookstore Grad Fair: March 18-20

The Penn Bookstore’s annual Grad Fair is being held March 18, 19, & 20 from 10 a.m. to 5 p.m. The fair is a great opportunity for degree candidates to acquire their caps and gowns, as well as purchase other items to celebrate the occasion. While there, you will be able to speak directly with degree candidates about our graduation regalia or view samples of the books. You will also be able to purchase and browse the bookstore’s selection of graduation announcements, class rings and diploma frames, as well as have photos taken in your regalia. Bachelor’s and master’s candidates will be able to purchase and pick up their Commencement regalia on the second floor of the Penn Bookstore near the textbook department. For more information, visit the Bookstore’s Website at https://upenn.bncollege.com/shop/upenn/home

Almanac

The University of Pennsylvania’s journal of record, opinion and news is published Tuesdays during the academic year, and as needed during summer and holiday breaks. Its electronic editions on the Internet (accessible through the Penn website) include HTML, Acrobat and mobile versions of the print edition, and interim information may be posted in electronic-only form. Guidelines for readers and contributors are available on request and online.

EDITOR
Marguerite F. Miller

ASSOCIATE EDITOR
Louise Emerick

ASSISTANT EDITOR
Alisha George

EDITONAL ASSISTANT
Justin Greenman

STUDENT ASSISTANTS
Emily Liu

ALMANAC ADVISORY BOARD: For the Faculty Senate: Martin Pring (chair), Sunday Akintoye, Christine Bradey, Daniel Cohen, Al Filires, Cary Mazer. For the Administration: Stephen MacCarthy, for the Staff Assemblies; Jon Shaw, PPSA; Marcia Dotson, WPPSA; Rachelle R. Nelson, Librarians Assembly.

The University of Pennsylvania values diversity and seeks talented students, faculty and staff from diverse backgrounds. The University of Pennsylvania does not discriminate on the basis of race, color, sex, sexual orientation, gender identity, religion, creed, national or ethnic origin, citizenship status, age, disability, veteran status or any other legally protected class status in the administration of its admissions, financial aid, educational or athletic programs, or other University-administered programs or in its employment practices. Questions or complaints regarding this policy should be directed to Sam Starks, Executive Director of the Office of Inclusive Affairs and Equal Opportunity Programs, 421 Franklin Building, 3451 Walnut Street, Philadelphia, PA 19104-6205; or (215) 898-6993 (Voice).
At Penn, we recognize excellence in all areas of the University. In that spirit, the Models of Excellence program spotlights remarkable staff contributions to the University’s mission as a global leader in education, research and public service.

From a field of candidates nominated by coworkers and colleagues, 16 outstanding teams and individuals from Schools and Centers across the University were chosen to receive 2020 Models of Excellence honors. These 110 staff members embody the best in Penn community accomplishment.

This year’s honorees are listed below in three categories: Models of Excellence, Pillars of Excellence and Model Supervisors. Each Models of Excellence, Pillars of Excellence and Model Supervisor Award winner and winning team member will receive $500 and a symbolic award. Staff members who have earned Honorable Mentions will receive $250 and a symbolic award.

On Tuesday, April 28, 2020 at 4 p.m., President Amy Gutmann, Provost Wendell Pritchett, Executive Vice President Craig R. Camaroli and Vice President Jack Heuer will present the awards at Penn’s 21st annual Models of Excellence ceremony in Irvine Auditorium. The whole Penn community is welcome to attend the celebration. Visit www.hr.upenn.edu/models to learn more about this year’s honorees, for ceremony details and to learn how you can nominate a coworker for this prestigious award.

—Division of Human Resources

2020 Models of Excellence Honorees

Models of Excellence
The Models of Excellence Award recognizes staff member accomplishments that reflect initiative, leadership, increased efficiency and a deep commitment to service. This year’s Models of Excellence awardees are:

Kyle Cassidy, Annenberg School

Penn Museum Sphinx Move Team
Anne Brancati, Penn Museum
Kevin M. Cahail, Penn Museum
Edgaro Esteves, Penn Museum
Molly Gleeson, Penn Museum
Lynn Grant, Penn Museum
Brian J. Houghton, Penn Museum
Anna O’Neill Alexander, Penn Museum
Robert Thurlow, Penn Museum
Jennifer Houser Wegner, Penn Museum

Transform Penn’s Data Center Team
Daniel Bachovin, Sr., ISC
Dave Cohen, ISC
Joseph Demarest, ISC
Jeffrey Edwards, ISC
Steven Fredricks, ISC
Tiffany Hanulec, ISC
Gregory Hartley, ISC
Donna M. Jacobs, ISC
Dante Keyes, ISC
Shijoy Mathew, ISC
Dave Mongeluzi, ISC
James Renfro, ISC
James Patrick Riley, ISC
Maria Perlita Roberts Keyes, ISC
Charles Rumford, ISC
Kent Whiting, ISC
Thomas Yoo, FRES

Models of Excellence Honorable Mentions
Victor Adams, Division of Finance

Campus Express New Student Experience Team
Mark Aseltine, Business Services
Christopher Bradie, Business Services
Barbara Lea-Kruger, Business Services
Ann Weinstein, Business Services

LPS Bachelor of Applied Arts & Sciences Team
Christopher Angelucci, SAS
Ursula Bechert, SAS
Dave Bieber, SAS
Aaron Boczkowski, SAS
Yvette Bordeaux, SAS
Leona Brandwene, SAS
Mary Bustamante, SAS
Jacqueline Candido, SAS
Clayton Colmun, SAS
Angelina Conti, SAS
Sara Davis, SAS
Benjamin Fileis, SAS
Ilene Ford, SAS
Michael Gregio, SAS
Joseph Hallman, SAS
Susan Hassett, SAS
Caitlin Hier, SAS
Zachary Humenik, SAS
Betsy Jane Kells, SAS
Jaime Kelly, SAS
Tomea Knight, SAS
Jen Kollar, SAS
Meryl Krieger, SAS
Sarah Libros, SAS
Jeffrey Lyons, SAS
John MacDermott, SAS
Marsha Mallet, SAS
Sarah Masino, SAS
Jason Matjasic, SAS
Elizabehth Matthew, SAS
Rita McGlone, SAS
Jacqueline McLaughlin, SAS
Melissa Moore, SAS
Amy Mulhern, SAS
Debra Murphy, SAS
Krystine Rabberman, SAS
Brittany Robertson, SAS
Anna Safford, SAS
Samantha Sangenito, SAS
Leigh Anne Scarbrough, SAS
Joe Schaffner, SAS
Daniel Sheilds, SAS
Kristin Sowden, SAS
Raymond Taylor, SAS
Donna Tomlinson, SAS
Kathy Urban, SAS
Christopher Veitz, SAS
Levester Williams, SAS
Miriam Wright, SAS

Forerunner Team
Rodolfo Altamirano, Penn Global
Batsirai Bvunzawbaya, Student Services
Chinedu (Ocek) Eke, SEAS
S. Sonya Gwak, SEAS
Imani Harvin, GSE
Yuhong He, Student Services
Sarah Peyton Kaufman, GSE
Soumya Madabhusi, Student Services
Amy Nichols, Wharton School
Elisabeth O’Connell, Provost’s Center
Zoe (Zhe) Qiao, Wharton School
Patricia Rea, SAS
Julianne Reynolds, Student Services
Sharon Smith, Student Services
Ann E. Tiao, GSE
Peter Van Do, Student Services
Ryan Villanueva, Penn Global
Rebecca Yao, Student Services
Li (Lily) Zhang, Penn Global

Laura Tepper, Penn Law DAR
Matthew Valenti, Division of Recreation and Intercollegiate Athletics

Pillars of Excellence
The Pillars of Excellence Award recognizes the important support Penn’s weekly-paid staff members provide to promote the University’s mission. This year’s Pillars of Excellence awardees are:

Jamie Apgar, HR
Christopher Ferraiolo & Michah Mack, Wharton School
Seth J. Fitzgerald, FRES
Ada Lawry, Residential and Hospitality Services

Model Supervisors
The Model Supervisor Award honors supervisors who are effective and productive leaders for the University. This year’s awardees are:

Leigh Gantz, PSOM
Model Supervisor Honorable Mentions
Rebecca Lerario, PSOM
Ryan Miller, Student Services